

TO THE BOARD OF

STICHTING MUSICIANS WITHOUT BORDERS

TOLHUISWEG 1

1031 CL AMSTERDAM

- ANNUAL REPORT 2015 -



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Stichting Musicians Without Borders Attn. Mrs. L.J. Hassler Tolhuisweg 1 1031 CL AMSTERDAM

CHO/mc

Alkmaar, October 26, 2016

ACCOUNTANT'S COMPILATION REPORT

Dear Board of Directors,

The financial statements of Stichting Musicians Without Borders at Amsterdam have been compiled by us using the information provided by you. The financial statements comprise the balance sheet as at 31 December 2015 and the profit and loss account for the year 2015 with the accompanying explanatory notes. These notes include a summary of the accounting policies which have been applied.

This compilation engagement has been performed by us in accordance with Dutch law, including the Dutch Standard 4410, "Compilation engagements", which is applicable to accountants. The standard requires us to assist you in the preparation and presentation of the financial statements in accordance with accounting policies generally accepted in the Netherlands. To this end we have applied our professional expertise in accounting and financial reporting.

In a compilation engagement, you are responsible for ensuring that you provide us with all relevant information and that this information is correct. Therefore, we have conducted our work in accordance with the applicable regulations, on the assumption that you have fulfilled your responsibility. To conclude our work, we have read the financial statements as a whole to consider whether the financial statements as presented correspond with our understanding of Musicians Without Borders. We have not performed any audit or review procedures which would enable us to express an opinion or a conclusion as to the fair presentation of the financial statements.

During this engagement we have complied with the relevant ethical requirements prescribed by the "Verordening Gedrags- en Beroepsregels Accountants" (VGBA). You and other users of these financial statements may therefore assume that we have conducted the engagement in a professional, competent and objective manner and with due care and integrity and that we will treat all information provided to us as confidential.

For further information on the nature and scope of a compilation engagement and the VGBA we refer you to www.nba.nl/uitleg-samenstellingsverklaring.

Alkmaar, October 10, 2016

ACCOUNTANTSKANTOOR DE MAN B.V.

C.G.M. Baltus

Accountant-Administratieconulent



GENERAL

The comparative figures for 2014 are not verified by Accountantskantoor de Man B.V.



FINANCIAL SUMMARY (by the foundation)

During the year 2015, the total expenditures amounted to $\[Epsilon]$ 402,775 (2014: $\[Epsilon]$ 390,781) of which $\[Epsilon]$ 354,095 (2014: $\[Epsilon]$ 347,936) was spent on objectives, $\[Epsilon]$ 29,060 (2014: $\[Epsilon]$ 25,859) on fundraising and $\[Epsilon]$ 19,620 (2014: $\[Epsilon]$ 16,986) on Management and Administration. The overhead costs have slightly increased in 2015 because of the addition of a provision for accounting costs of $\[Epsilon]$ 3,000 for the review of the Financial Statement by a third party firm.

The total expenditures on objectives can be split between projects costs (ϵ 310,301) and costs of information, education and awareness-raising actions (ϵ 43,793).

The relative increase in expenditures on objectives is due to the implementation of the first Training of Trainers, a successful one-week training held in The Netherlands in July 2015.

It is important to note that a significant portion of funds raised by Musicians without Borders for its projects is not included in this report, as these funds have not passed through Musicians without Borders' accounts. This is due to the fact that many donors in our project regions prefer to donate directly to our local partners, although the projects are primarily implemented by Musicians without Borders.

This is particularly relevant in the case of Mitrovica Rock School, and with lesser amounts, in the cases of the projects Rwanda Youth Music and Palestine Community Music.

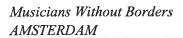
If we were to include all income raised by Musicians without Borders, the total raised income in 2015 for Musicians without Borders' work would be approximately ϵ 500,000.

The total income for 2015 was $\[Epsilon]$ 410,067 (2014: $\[Epsilon]$ 379,988), of which 72% ($\[Epsilon]$ 294,750) was granted for projects and the remaining 28% ($\[Epsilon]$ 115,317) was raised as general income. The total income was generated by the organization's own fundraising activities, successful merchandise campaign and benefit events in The Netherlands and around the world.

Of the total income 2015, the **86,4%** was spent on objectives. The result of 2015 shows a positive result of ϵ 7,292, part of which has increased last year's allocation reserve (ϵ 34,288) while the operating profit of ϵ 6,962 was charged to the General/Continuity Reserve.

During 2015 the Foundation succeeded in reducing the costs of management and administration, though the efficient use of existing staff, volunteers and interns. It has concentrated its human and financial resources mainly on its projects, events and communications to raise awareness and disseminate information about the mission and activities of Musicians without Borders.

This strategy resulted in an increased number of benefit events, concerts and individual contributors, allowing us to recover most of the (2013) negative reserve.





BALANCE SHEET AS AT

		December	31, 2015	December 31, 2014	
ASSETS	÷	€	€	€	€
Current Assets					
	(4)		0.1.7.16		21.020
Receivables and prepayments	(1)		34,546		31,829
Cash at Bank	(2)		62,767		32,495
). -		<u> </u>	16
TOTAL ASSETS		:=	97,313	:=	64,324

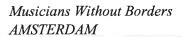


97,313

	DECEMBER 31, 201	15			
	_	December 31		December 31	
RESERVES ANS LIABILITIES		€	€	€	€
Reserves					
General reserve		-3,435		-10,398	
Allocation reserve	(3)_	34,288	30,853	33,958	23,560
Current liabilities	(4)		66,460		40,764
			-	-	<u> </u>

TOTAL RESERVES AND LIABILITIES

64,324





STATEMENT OF INCOME	E AND EXP	ENSES FOR	THE YEAR 20	15
	_	Actual 2015 €	Budget 2015 €	Actual 2014 €
INCOME		C	C	C
Income own fundraising Income from governments Income from bank accounts	(5) (6)	346,973 62,946 148	371,600 52,000	299,554 80,297 137
Total income	:	410,067	423,600	379,988
EXPENSES				
Expenditures on objectives - Information and education - Music projects	(7)	43,793 310,301	49,024 295,154	30,200 317,737
Expenditures to generate income - Costs of direct fundraising - Costs of bank accounts	(7)	27,562 1,499	31,225 1,500	23,739 2,120
Overhead and administration - Costs of overhead and administration	(7)	19,620	23,404	16,986
Total expenses	-	402,775	400,306	390,781
Result before allocation reserve	=	7,292	23,294	-10,793
Withdrawal allocation reserve 2014 Allocation reserve projects 2015	_	33,958 -34,288		
FINAL RESULT		6,962		-10,793



Total costs of direct fundraising in % of income from direct fundraising	8,4	8,8	<u>8,6*)</u>
Total costs of overhead and administration in % of total income	4,8	5,5	4,5
Total expenditures on objectives in % of total income	86,4	81.3	91,6
Total expenditures on objectives in % of total expenditures	87,9	86,0	89,0

^{*)} The income this year has been reallocated to be in line with the guidelines of RJ 650. The comparative figures are also adjusted in the same way.

This means that in the annual accounts of 2014 this item has a value of 6,0 % and now 8,6%.

Result appropriation

Following the profit appropriation proposed by the Management Board and pursuant to the Articles of association the profit for 2015 (\in 7,292) will be processed as follows:

	€	2014 €
Added to allocation reserve	34,288	-10,793
Withdrawal from allocation reserve in the year 2015	-33,958	
	330	-10,793
Withdrawal from general reserve	6,962	
Result	7,292	-10,793



CASH FLOW	OVERVIEW 2015	5		
	20	15	2014	
	$\overline{\epsilon}$	€	€	€
Cash flow from operational activities				
Result		7,292		-10.793
Depreciations	-	7,292		-10,793
Changes in working capital:				
changes in receivables and prepaymentschanges in current liabilities	2,717 25,697	22,980 30,272	2,182 42,847 ————————————————————————————————————	45,030 55,823
Cash flow from investment activities				
Investments tangible fixed assets		<u>.</u> ,		ē
Net cash flow		30,272		55,823
Opening balance cash and cash equivalents	_	32,495	vi	88,318
Closing balance cash and cash equivalents	_	62,767		32,495



PRINCIPLES OF VALUATION

GENERAL

The annual accounts are drawn up according to the accounting principles generally accepted in the Netherlands pursuing RJ 650 (Fundraising Organizations). The annual account is in Euros and will be compared by the board with the approved budget 2015 and the actual account 2015.

GENERAL NOTES FOR VALUATION ASSETS AND LIABILITIES

Receivables and liabilities

Receivables are recognized at nominal value, less any provision of doubtful accounts. The current liabilities are recognized at nominal value.

PRINCIPLES OF DETERMINATION OF RESULT

General

Revenues and expenses in the statement of income and expenses are allocated to the period to which they relate. The result is determined as the difference between income generated by contributions and other sources, and the costs and other charges for the year.

Costs allocation

The expenses are attributed to the year to which they relate.

All costs are allocated among the cost categories "expenditures on objectives", "expenditures for generate income" and "overhead and administration". This was done by the VFI expressed breakdown of other costs.

CASH FLOW OVERVIEW

The cash flow overview is compiled according to the indirect method. Cash flows from foreign currencies are converted with the average exchange rate. Exchange rate differences are shown separately in the cash flow overview. The received and paid interest is included in the cash flow from operational activities.



NOTES TO BALANCE SHEET

NOTES TO BALANCE SHEE		
	31.12.2015 €	<u>31.12.2014</u> €
Receivables and prepayments	(1)	
The receivables and prepayments are specified as follows:		
Benefits, funds, donations still to receive (1.1) Other receivables and prepayments (1.2)	30,528 4,018	30,320 1,509
Total	34,546	31,829
A provision for doubtful receivable is unnecessary.		
Benefits, funds, donations still to receive (1.1)	2015	
Receivables for the projects:	<i>€</i> 21,552	
Total amount for general organizational costs: Contributions and pledges Donations and gifts Interest bank account	3,200 5,638 138 30,528	
Other receivables and prepayments (1.2)		
Prepayments for the projects	1,626	
General costs (deposit, insurance, telephone and website domain registration)	2,122	
Other receivables	270	
	4,018	



		31.12.2015		
Cash at bank (2)		C		
Petty cash HQ office		224		
ING Bank - operating account	NL 11 INGB 0008 1148 42	44,942		
ING Bank - savings account	NL 11 INGB 0008 1148 42	8,467		
Rabobank	NL 23 RABO 0106 2886 52	453		
Rabobank	NL 03 RABO 0156 1846.48	3,369		
Rabobank	NL 94 RABO 0104 1333 92	5,312		
The cash is freely available to 1	the foundation	<u>62,767</u>		
	I to last year is due to a succesfull			
	B has run during December 2015.			
Tundraising campaign that www	B has full during December 2013.		Allocation	
Reserves (3)			reserve	Total
reserves (5)			€	€
The changes in the reserves are	e listed below:			_
The changes in the reserves are	, 115104 0 010 117			
Opening balance January 1, 20	15		33,958	33,958
Result 2015		7,292		
Withdrawal to general reserve		6,962		
Appropriated result			330_	330
			34,288	34,288
Allocation reserve			= 37,200	34,200
Allocation reserves are not req	es for which the executive board dete uired to be paid by year-end 2015. To allocated funds earmarked by dono	he executive board	may remove	ose. Actual
The appropriated reserves are s	specified as follows:		2015	2014
The appropriated reserves are s	poolition us roite with		€	€
Projects:				_
Mitrovica Rock School			305	545
From Woman to Woman			-	6,611
Palestine Community Music			11,708	5,465
Rwanda Youth Music			18,928	20,588
Tanzania Youth Music			•	191
Music Bridge			3,347	558
			34,288	33,958



	2015	2014
Current liabilities (4)	ϵ	€
The current liabilities are specified as follows:		
Operational costs still to pay (4.1)	51,914	27,584
Grants and donations received in advance (4.2)	2,450	3,755
Personnel liabilities (4.3)	8,096	3,298
Other current liabilities (4.4)	4,000	6,127
	66,460	40,764
Onevetional costs still to pay (4.1)	2015	
Operational costs still to pay (4.1)	<u>−2013</u> €	
Accountants payable - project countries	26,357	
Accountants payable - project countries Accountants payable - head office	25,557	
Accountants payable fload office		
Total operational costs still to pay (4.1)	51,914	
Grants and donations received in advance (4.2)		
Donations received for project and development	2,450	
Total benefits, funds, donations received in advance (4.2)	<u>2,450</u>	
Personnel liabilities (4.3)		
Funds for holiday allowance	5,203	
Employment taxes	2,893	
Total other current liabilities (4.3)	8,096	
Other current liabilities (4.4)		
Other payable	4,000	
Total other current liabilities (4.4)	4,000	



Obligations that are not included in the balance sheet.

Based in the rent agreement entered into the annual rent liability amounts to ϵ 8,100

Rent is paid in advance at the end of every month.



NOTES TO THE STATEMENT OF INCOME AN	D EXPENSES FOR THE Y	EAR 2015	
	2015	Budget	2014
	<u>2015</u> €		2014 €
Income own fundraising (5)	E	t	t
Donations and gifts	283,426	336,500	263,859
Contributions and pledges	44,845	35,000	35,648
Other income	14,411	39	3
Merchandise	2,899	100	47
Donations in-kind	1,392	7.4c	-
Total income own fundraising	346,973	371,600	299,554
Income own fundraising		2015	
		$\overline{\epsilon}$	
Single donations individuals		77,271	
Gift funds and foundations		163,059	
Contributors (friends, pledge)		44,845	
Gifts companies, service club, schools		9,926	
Partner organizations		33,169	
Other income own activities		14,411	
Merchandise - t-shirts		2,899	
Donations In-kind		1,393	
Total income own fundraising		346,973	
Income from governments (6)			
European Union Office in Kosovo		27,692	
UNMIK - United Nation Mission In Kosovo		3,076	
MATRA - Ministry of Foreign Affairs of NL		3,440	
German Embassy in Pristina, Kosovo		3,919	
US Embassy in Pristina, Kosovo		24,819	
Total income from governments		62,946	



	<u>Obje</u>	ectives		Fundraising	
Expenses (7)	Information and education €	Music projects €	Costs of direct fundraising ϵ	Costs of bank accounts €	Costs of Overhead and administration ϵ
Work done by third parties Staff costs (7.1) Bank costs (depreciation) and	3,729 20,388	,	12,784 10,888		1,865 13,699
interest Office and general costs Project costs	3,797 15,880	-) -	4,056
	43,794	310,302	27,562	1,498	19,620
			Total		
		Total 2015	Budget 2015	Total 2014	
		€	€	€	
Work done by third parties Staff costs (7.1) Bank costs (depreciation) and in Office and General costs Project costs	nterest	23,972 148,335 1,498 17,830 211,140	1,500 21,790	168,663 2,120 18,411	
		402,775	400,306	390,780	
			-	2015 €	€
Staff costs (7.1)					
Salaries and wages Social security and pension Other				141,191 17,097 -10,552	148,495 18,668
				147,736	167,163
				fte's	fte's
Employees				3,08	3,29



Salaries and wages management

A breakdown of the salaries and wages of the management 2015:

Name:

L.J. Hassler

Function:

Executive Board / Director

Employment

Contract:

permanent

Hours:

40

Part-time rate:

100

Period:

01.01.2015 - 31.12.2015

€

Salary

3,852

Taxable allowance

5,052

Salary

50,616

€

Pensions (wg partl)

_

Holiday payment

4,049 **54,665**

ther

Social security (wg partl)

Total

Payments termination of employment



OTHER INFORMATION

Audit statement

No audit has been performed in accordance with the statutory size exemption under Article 396, Title 9, Book 2, of the Dutch Civil Code.

Proposal apparopriation of result

Pending the profit appropriation by the management board, the profit of 2015 of ϵ 7,292 is recorded under the general reserve.

According to the articles of the Association, the profit will be eventual added to the allocation reserves.

Subsequent events

Until the date of this report there are no subsequent events.